



# Finance Transformation

*as part of implementation of shared service centres, ERP and outsourcing*

Multinational corporations often deal with an internal organisation in which key processes have evolved in an organic way. As a result processes are seldom standardised across countries or business units. This is costly and ineffective. CPI is a leading partner in helping clients with the design and transformation of the finance function. We apply an end-to-end and integrated approach, involving business units and third parties. In this context clients choose CPI for project management and support when dealing for example with outsourcing initiatives, ERP implementations or the set up of shared service centres.

*Transformation of the finance function leads to significant cost savings*

*Benefit from operational and control effectiveness*

*End-to-end and integrated approach delivers expected results*

*CPI expertise connects IT, business and finance*

## CPI OFFERS A TAILORED APPROACH THAT SAVES COSTS AND ADDS CONTROL

### DESIGN & PLANNING

1. Understanding objectives, current situation and stakeholders
2. GAP analysis
3. Business and system blue print design
4. Implementation plan

### IMPLEMENTATION

*including project management*

1. Governance, roles and responsibilities
2. End-to-end implementation
3. Integrated approach (processes and controls)

### EMBEDDING

1. CPI's exit plan
2. Training
3. Interim management on white spots
4. Plan for continuous improvement

*"CPI is a partner one can rely on. Their multi-disciplinary team is a key element from start to finish in the transformation."*

**Ruud Huisman**

*Finance Director, Decorative Paints, AkzoNobel NV*

# About CPI

## The future in professional services *in risk, finance and governance*

CPI is the professional services organisation of the future. We offer clients and professionals what they truly need in the field of risk, finance and governance: highly experienced and passionate professionals, flexibility, honest pricing and thought leadership.

## Resilient clients *with an awareness of the current climate*

Our clients recognise that developments around the world require their organisations to be strongly focused on risk, finance and governance. They choose to partner with CPI and tackle both the compulsory items and those which create value. Results are achieved through CPI's Strategic advice, Implementation & embedding and Interim management. CPI clients are market-listed, private-equity owned, family businesses or (semi-) public institutions.

## Experienced and driven professionals *with a shared mission*

The CPI model attracts highly experienced and entrepreneurial professionals. We select the very best. Professionals, who in turn choose to work with an organisation that enables them to be independent, develop personal growth and make a difference. There are more than 300 CPI professionals; each has over ten years of experience. Further to their background in consultancy, each has relevant line-management experience.

To give you an idea of the CPI service portfolio, the table below offers some examples

	RISK <i>Stronger and predictable performance</i>	FINANCE <i>The power of anticipation</i>	GOVERNANCE <i>Good governance, in culture and behaviour</i>
 <b>Direct</b>	<ul style="list-style-type: none"> <li>Development of risk appetite</li> <li>Definition of risk dashboards</li> <li>(Re)design riskmanagement strategy, roles &amp; responsibilities</li> <li>Risk maturity scan</li> <li>CSR risk management and supply chain reviews</li> <li>Hearts &amp; Minds</li> </ul>	<ul style="list-style-type: none"> <li>(Re)design finance roles and responsibilities</li> <li>IPO readiness</li> <li>Post merger integration</li> <li>Controlled growth scan</li> <li>Finance transformation</li> <li>Vendor due diligence</li> </ul>	<ul style="list-style-type: none"> <li>Board evaluation, improvement and education</li> <li>Stakeholder reporting and communication</li> <li>(Re)design compliance strategy, roles and responsibilities</li> <li>(Re)design internal audit function</li> </ul>
 <b>Design</b>	<ul style="list-style-type: none"> <li>Implementation of risk management frameworks/tooling</li> <li>Quantitative modelling and validation</li> <li>Basel II/III, Solvency II</li> <li>Credit risk (AQR)</li> <li>Data &amp; Analytics</li> </ul>	<ul style="list-style-type: none"> <li>Financial, management and regulatory reporting</li> <li>Finance transformation/standardization of processes/systems*</li> <li>SAP (&amp; other ERP) improvement and implementation</li> <li>Data management and culture</li> <li>Data &amp; Analytics</li> </ul>	<ul style="list-style-type: none"> <li>(Re)design and implementation of compliance programs</li> <li>Contract compliance</li> <li>Implementation of good governance**</li> <li>Data governance</li> <li>Behaviorial governance &amp; culture</li> <li>Privacy and security frameworks</li> <li>Hearts &amp; Minds</li> </ul>
 <b>Deploy</b>	<ul style="list-style-type: none"> <li>Sustainable deployment of flexible shell and interim management by offering risk professionals e.g.: CROs, operational and financial risk managers, actuaries and data experts</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable deployment of flexible shell and interim management by offering finance and IT professionals e.g.: CFOs, controllers, financial managers, SAP experts and data experts</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable deployment of flexible shell and interim management by offering governance experts e.g.: compliance managers, internal auditors and data experts</li> </ul>

\* for example during business integrations, system implementations, outsourcing initiatives  
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**Richard Lubbers**  
Partner

*"With CPI's approach to Finance Transformation, clients are able to deliver on operational excellence initiatives such as global outsourcing, shared service centers or ERP implementation, reducing costs substantially."*

Would you like to find out how CPI's approach to Finance Transformation can help you? Please feel free to contact me directly. email: [rlubbers@meetcpi.com](mailto:rlubbers@meetcpi.com) / mobile: +31 610 713 722